### Risk and Management: Goals and Perspective

**Etymology:** Risicare

**Risk** (Oxford English Dictionary): (Exposure to) the possibility of loss, injury, or other adverse or unwelcome circumstance; a chance or situation involving such a possibility.

Finance: The possibility that an actual return on an investment will be lower than the expected return.

**Risk management:** is the identification, assessment, and prioritization of risks followed by coordinated and economical application of resources to minimize, monitor, and control the probability and/or impact of unfortunate events or to maximize the realization of opportunities. Risk management's objective is to assure uncertainty does not deflect the endeavor from the business goals.

# Risk and Management: Goals and Perspective

### Subject of risk managment:

- Identification of risk sources (determination of exposure)
- Assessment of risk dependencies
- Measurement of risk
- ► Handling with risk
- Control and supervision of risk
- Monitoring and early detection of risk
- Development of a well structured risk management system

# Risk and Management: Goals and Perspective

## Main questions addressed by strategic risk managment:

- Which are the strategic risks?
- Which risks should be carried by the company?
- Which instruments should be used to control risk?
- What resources are needed to cover for risk?
- What are the risk adjusted measures of success used as steering mechanisms?

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Examples: standard deviation, quantile of the loss distribution, ...

## Types of risk

For an organization risk arises through events or activities which could prevent the organization from fulfilling its goals and executing its strategies.

#### Financial risk:

- Market risk
- Credit risk
- Operational risk
- Liquidity risk, legal (judicial) risk, reputational risk

The goal is to estimate these risks as precisely as possible, ideally based on the loss distribution (LD).

# Regulation and supervision

1974: Establishment of Basel Committee on Banking Supervision (BCBS).

Risk capital depending on GD/LD.

Suggestions and guidelines on the requirements and methods used to compute the risk capital. Aims at internationally accepted standards for the computation of the risk capital and statutory dispositions based on those standards.

Control by the supervision agency.

- 1988 Basel I: International minimum capital requirements especially with respect to (w.r.t.) credit risk.
- 1996 Standardised models are formulated for the assessment of market risk with an option to use value at risk (VaR) models in larger banks
- 2007 Basel II: minimum capital requirements w.r.t. credit risk, market risk and operational risk, procedure of control by supervision agencies, market discipline<sup>1</sup>.
- 2010 BASEL III Improvement and further development of BASEL II w.r.t. applicability, operational risk und liquidity risk



<sup>1</sup> see http://www.bis.org

### Loss operators

V(t) - Value of portfolio at time t

Time unit  $\Delta t$ 

Loss in time interval  $[t, t + \Delta t]$ :  $L_{[t,t+\Delta t]} := -(V(t+\Delta t) - V(t))$ 

Discretisation of time:  $t_n := n\Delta t$ , n = 0, 1, 2, ...

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The portfolio consists of  $\alpha_i$  units of asset  $A_i$  with price  $S_{n,i}$  at time  $t_n$ , i = 1, 2, ..., d.



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Let  $Z_{n,i} := \ln S_{n,i}$ ,  $X_{n+1,i} := \ln S_{n+1,i} - \ln S_{n,i}$ 

Let  $w_{n,i} := \alpha_i S_{n,i} / V_n$ ,  $i = 1, 2, \dots, d$ , be the relative portfolio weights.

# Loss operator of an asset portfolio (cont.)

The following holds:

$$L_{n+1} := -\sum_{i=1}^{d} \alpha_{i} S_{n,i} \left( \exp\{X_{n+1,i}\} - 1 \right) =$$

$$-V_{n} \sum_{i=1}^{d} w_{n,i} \left( \exp\{X_{n+1,i}\} - 1 \right) =: I_{n}(X_{n+1})$$

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Linearisation  $e^x = 1 + x + o(x^2) \sim 1 + x$  implies

$$L_{n+1}^{\Delta} = -V_n \sum_{i=1}^d w_{n,i} X_{n+1,i} =: I_n^{\Delta}(X_{n+1}),$$

where  $L_{n+1}$  ( $L_{n+1}^{\Delta}$ ) is the (linearised) loss function and  $I_n$  ( $I_n^{\Delta}$ ) is the (linearised) loss operator.

# The general case

Let  $V_n = f(t_n, Z_n)$  and  $Z_n = (Z_{n,1}, \dots, Z_{n,d})$ , where  $Z_n$  is a vector of risk factors Risk factor changes:  $X_{n+1} := Z_{n+1} - Z_n$   $L_{n+1} = -\left(f(t_{n+1}, Z_n + X_{n+1}) - f(t_n, Z_n)\right) =: I_n(X_{n+1}), \text{ where } I_n(x) := -\left(f(t_{n+1}, Z_n + x) - f(t_n, Z_n)\right) \text{ is the loss operator.}$ 

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The linearised loss:

$$L_{n+1}^{\Delta} = -\left(f_t(t_n, Z_n)\Delta t + \sum_{i=1}^d f_{z_i}(t_n, Z_n)X_{n+1,i}\right),$$
 where  $f_t$  and  $f_{z_i}$  are the partial derivatives of  $f$ .

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The linearised loss operator:

$$I_n^{\Delta}(x) := -\Bigg(f_t(t_n, Z_n)\Delta t + \sum_{i=1}^d f_{z_i}(t_n, Z_n)x_i\Bigg)$$

**Definition:** An *European call option (ECO)* on a certain asset S grants its holder the right but not the obligation to buy asset S at a specified day T (execution day) and at a specified price K (strike price). The option is bought by the owner at a certain price at day 0.

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**Definition:** A currency forward or an FX forward (FXF) is a contract between two parties to buy/sell an amount  $\bar{V}$  of foreign currency at a future time T for a specified exchange rate  $\bar{e}$ . The party who is going to buy the foreign currency is said to hold a long position and the party who will sell holds a short position.

Let B(t,T) be the price of the ZCB with maturity T at time t < T. The continuously compounded yield,  $y(t,T) := -\frac{1}{T-t} \ln B(t,T)$ , represents the continuous interest rate which would have been dealt with at time t as being constant for the whole interval [t,T].

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Portfolio value at time  $t_n$ :

$$V_n = \sum_{i=1}^d \alpha_i B(t_n, T_i) \stackrel{\cdots}{=} \sum_{i=1}^d \alpha_i exp\{-(T_i - t_n)Z_{n,i}\} = f(t_n, Z_n)$$
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## A bond portfolio (contd.)

$$I_{[n]}(x) = -\sum_{i=1}^{d} \alpha_i B(t_n, T_i) \left( exp\{Z_{n,i} \Delta t - (T_i - t_{n+1})x_i\} - 1 \right)$$

$$L_{n+1}^{\Delta} = -\sum_{i=1}^{d} \alpha_{i} B(t_{n}, T_{i}) \left( Z_{n,i} \Delta t - (T_{i} - t_{n+1}) X_{n+1,i} \right)$$

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The party who buys the foreign currency holds a *long position*. The party who sells holds a *short position*.

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a long position over  $\bar{V}$  units of a foreign zero-coupon bond (ZCB) with maturity T and a short position over  $\bar{e}\bar{V}$  units of a domestic zero-coupon bond with maturity T.

#### Assumptions:

Euro investor holds a long position of a USD/EUR forward over  $\bar{V}$  USD. Let  $B^f(t,T)$  ( $B^d(t,T)$ ) be the price of a USD based (EUR-based) ZCB. Let e(t) be the spot exchange rate for USD/EUR.

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The linearized loss: 
$$L_{n+1}^{\Delta} = -V_n(Z_{n,2}\Delta t + X_{n+1,1} - (T - t_{n+1})X_{n+1,2})$$
 where  $X_{n+1,1} := \ln e(t_{n+1}) - \ln e(t_n)$  und

$$X_{n+1,1} := M \cdot (t_{n+1}) \cdot M \cdot (t_n)$$
  
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Price of ECO at time t < T:  $C = C(t, S, r, \sigma)$  (Black-Scholes model), where S is the price of the asset, r is the interest rate and  $\sigma$  is the volatility, all of them at time t.

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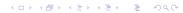
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The greeks:  $C_t$  - theta,  $C_S$  - delta,  $C_r$  - rho,  $C_\sigma$  - Vega

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  - i.e. the capital, needed to cover possible losses.
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e.g. in Basel I (1998):  \begin{aligned} & \textit{Cooke Ratio} = \frac{\textit{regulatory capital}}{\textit{risk-weighted sum}} \geq 8\% \\ & \textit{Gewicht} := \\ & 0\% & \textit{for claims on governments and supranationals (OECD)} \\ & 20\% & \textit{claims on banks} \\ & 50\% & \textit{claims on individual investors with mortgage securities} \\ & 100\% & \textit{claims on the private sector} \end{aligned}
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Disadvantages: no difference between long and short positions, diversification effects are not condidered



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Portfolio risk:

$$\Psi[\chi, w] = \max\{w_1 I_{[n]}(X_1), w_2 I_{[n]}(X_2), \dots, w_N I_{[n]}(X_N)\}$$

A portfolio consists of many units of a certain future contract and many *put* and *call options* on the same contract with the same maturity.

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Volatility	Price of the future	Volatility	Price of the future
7	$ \nearrow \frac{1}{3} * Range $ $ \nearrow \frac{2}{3} * Range $ $ \nearrow \frac{3}{3} * Range $ $ \longrightarrow $		$ \frac{1}{3} * Range $ $ \frac{2}{3} * Range $ $ \frac{3}{3} * Range $

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Scenarios i, i=15,16 represent an extreme increase or decrease of the future price, respectively. The weights are  $w_i=1$ , for  $i\in\{1,2,\ldots,14\}$ , and  $w_i=0.35$ , for  $i\in\{15,16\}$ .

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An appropriate model (zB. Black-Scholes) is used to generate the option prices in the different scenarios.

#### Risk measures based on the loss distribution

Let  $F_L := F_{L_{n+1}}$  be the loss distribution of  $L_{n+1}$ .

The parameters of  $F_L$  will be estimated in terms of historical data, either directly or in terms of risk factors.

1. The standard deviation  $std(L) := \sqrt{\sigma^2(F_L)}$  It is used frequently in portfolio theory.

Disadvantages:

- ▶ STD exists only for distributions with  $E(F_L^2) < \infty$ , not applicable to leptocurtic ("fat tailed") loss distributions;
- gains and losses equally influence the STD.

#### **Example**

 $L_1\sim N(0,2),\ L_2\sim t_4$  (Student's t-distribution with m=4 degrees of freedom)  $\sigma^2(L_1)=2$  and  $\sigma^2(L_2)=rac{m}{m-2}=2$  hold

However the probability of losses is much larger for  $L_2$  than for  $L_1$ .

Plot the logarithm of the quotient  $ln[P(L_2 > x)/P(L_1 > x)]!$ 

**Definition:** Let L be the loss distribution with distribution function  $F_L$ . Let  $\alpha \in (0,1)$  be a given confindence level.

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If F is strictly monotone increasing, then  $F^{-1} = F^{\leftarrow}$  holds.

**Exercise:** Compute  $F^{\leftarrow}$  for  $F: [0, +\infty) \rightarrow [0, 1]$  with

$$F(x) = \begin{cases} 1/2 & 0 \le x < 1 \\ 1 & 1 \le x \end{cases}$$

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**Exercise:** Consider a portfolio consisting of 5 pieces of an asset A. The today's price of A is  $S_0=100$ . The daily logarithmic returns are i.i.d.:  $X_1=\ln\frac{S_1}{S_0}, X_2=\ln\frac{S_2}{S_1},\ldots\sim N(0,0.01)$ . Let  $L_1$  be the 1-day portfolio loss in the time interval (today, tomorrow).

- (a) Compute  $VaR_{0.99}(L_1)$ .
- (b) Compute  $VaR_{0.99}(L_{100})$  and  $VaR_{0.99}(L_{100}^{\Delta})$ , where  $L_{100}$  is the 100-day portfolio loss over a horizon of 100 days starting with today.  $L_{100}^{\Delta}$  is the linearization of the above mentioned 100-day PF-portfolio loss.

Hint: For  $Z \sim N(0,1)$  use the equality  $F_Z^{-1}(0.99) \approx 2.3$ 

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 holds.