## Risk and Management: Goals and Perspective

Etymology: Risicare
Risk (Oxford English Dictionary): (Exposure to) the possibility of loss, injury, or other adverse or unwelcome circumstance; a chance or situation involving such a possibility.
Finance: The possibility that an actual return on an investment will be lower than the expected return.
Risk management: is the identification, assessment, and prioritization of risks followed by coordinated and economical application of resources to minimize, monitor, and control the probability and/or impact of unfortunate events or to maximize the realization of opportunities. Risk management's objective is to assure uncertainty does not deflect the endeavor from the business goals.

## Risk and Management: Goals and Perspective

Subject of risk managment:

- Identification of risk sources (determination of exposure)
- Assessment of risk dependencies
- Measurement of risk
- Handling with risk
- Control and supervision of risk
- Monitoring and early detection of risk
- Development of a well structured risk management system


## Risk and Management: Goals and Perspective

Main questions addressed by strategic risk managment:

- Which are the strategic risks?
- Which risks should be carried by the company?
- Which instruments should be used to control risk?
- What resources are needed to cover for risk?
- What are the risk adjusted measures of success used as steering mechanisms?


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Examples: standard deviation, quantile of the loss distribution, ...

## Types of risk

For an organization risk arises through events or activities which could prevent the organization from fulfilling its goals and executing its strategies.
Financial risk:

- Market risk
- Credit risk
- Operational risk
- Liquidity risk, legal (judicial) risk, reputational risk

The goal is to estimate these risks as precisely as possible, ideally based on the loss distribution (LD).

## Regulation and supervision

1974: Establishment of Basel Committee on Banking Supervision (BCBS).
Risk capital depending on GD/LD.
Suggestions and guidelines on the requirements and methods used to compute the risk capital. Aims at internationally accepted standards for the computation of the risk capital and statutory dispositions based on those standards.
Control by the supervision agency.
1988 Basel I: International minimum capital requirements especially with respect to (w.r.t.) credit risk.

1996 Standardised models are formulated for the assessment of market risk with an option to use value at risk ( VaR ) models in larger banks

2007 Basel II: minimum capital requirements w.r.t. credit risk, market risk and operational risk, procedure of control by supervision agencies, market discipline ${ }^{1}$.

2010 BASEL III - Improvement and further development of BASEL II w.r.t. applicability, operational risk und liquidity risk

[^0]
## Assessment of the loss function

## Loss operators

$V(t)$ - Value of portfolio at time $t$
Time unit $\Delta t$
Loss in time interval $[t, t+\Delta t]: L_{[t, t+\Delta t]}:=-(V(t+\Delta t)-V(t))$ Discretisation of time: $t_{n}:=n \Delta t, n=0,1,2, \ldots$

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L_{n+1}:=L_{\left[t_{n}, t_{n+1}\right]}=-\left(V_{n+1}-V_{n}\right), \text { where } V_{n}:=V(n \Delta t)
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The portfolio consists of $\alpha_{i}$ units of asset $A_{i}$ with price $S_{n, i}$ at time $t_{n}$, $i=1,2, \ldots, d$.

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Let $Z_{n, i}:=\ln S_{n, i}, X_{n+1, i}:=\ln S_{n+1, i}-\ln S_{n, i}$
Let $w_{n, i}:=\alpha_{i} S_{n, i} / V_{n}, i=1,2, \ldots, d$, be the relative portfolio weights.

## Loss operator of an asset portfolio (cont.)

The following holds:

$$
\begin{aligned}
& L_{n+1}:=-\sum_{i=1}^{d} \alpha_{i} S_{n, i}\left(\exp \left\{X_{n+1, i}\right\}-1\right)= \\
& -V_{n} \sum_{i=1}^{d} w_{n, i}\left(\exp \left\{X_{n+1, i}\right\}-1\right)=: I_{n}\left(X_{n+1}\right)
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Linearisation $e^{x}=1+x+o\left(x^{2}\right) \sim 1+x$ implies

$$
L_{n+1}^{\Delta}=-V_{n} \sum_{i=1}^{d} w_{n, i} X_{n+1, i}=: I_{n}^{\Delta}\left(X_{n+1}\right),
$$

where $L_{n+1}\left(L_{n+1]}^{\Delta}\right)$ is the (linearised) loss function and $I_{n}\left(I_{n}^{\Delta}\right)$ is the (linearised) loss operator.

## The general case

Let $V_{n}=f\left(t_{n}, Z_{n}\right)$ and $Z_{n}=\left(Z_{n, 1}, \ldots, Z_{n, d}\right)$, where $Z_{n}$ is a vector of risk factors
Risk factor changes: $X_{n+1}:=Z_{n+1}-Z_{n}$
$L_{n+1}=-\left(f\left(t_{n+1}, Z_{n}+X_{n+1}\right)-f\left(t_{n}, Z_{n}\right)\right)=: I_{n}\left(X_{n+1}\right)$, where
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The linearised loss:
$L_{n+1}^{\Delta}=-\left(f_{t}\left(t_{n}, Z_{n}\right) \Delta t+\sum_{i=1}^{d} f_{z_{i}}\left(t_{n}, Z_{n}\right) X_{n+1, i}\right)$,
where $f_{t}$ and $f_{z_{i}}$ are the partial derivatives of $f$.

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Definition: A currency forward or an FX forward (FXF) is a contract between two parties to buy/sell an amount $\bar{V}$ of foreign currency at a future time $T$ for a specified exchange rate $\bar{e}$. The party who is going to buy the foreign currency is said to hold a long position and the party who will sell holds a short position.

## Example A bond portfolio

Let $B(t, T)$ be the price of the ZCB with maturity $T$ at time $t<T$.
The continuously compounded yield, $y(t, T):=-\frac{1}{T-t} \ln B(t, T)$, represents the continuous interest rate which would have been dealt with at time $t$ as being constant for the whole interval $[t, T]$.

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Consider a portfolio consisting of $\alpha_{i}$ units of ZCB $i$ with maturity $T_{i}$ and price $B\left(t, T_{i}\right), i=1,2, \ldots, d$.
Portfolio value at time $t_{n}$ :
$V_{n}=\sum_{i=1}^{d} \alpha_{i} B\left(t_{n}, T_{i}\right)=\sum_{i=1}^{d} \alpha_{i} \exp \left\{-\left(T_{i}-t_{n}\right) Z_{n, i}\right\}=f\left(t_{n}, Z_{n}\right)$ where $Z_{n, i}:=y\left(t_{n}, T_{i}\right)$ are the risk factors.

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Let $X_{n+1, i}:=Z_{n+1, i}-Z_{n, i}$ be the risk factor changes.

A bond portfolio (contd.)

$$
\begin{gathered}
I_{[n]}(x)=-\sum_{i=1}^{d} \alpha_{i} B\left(t_{n}, T_{i}\right)\left(\exp \left\{Z_{n, i} \Delta t-\left(T_{i}-t_{n+1}\right) x_{i}\right\}-1\right) \\
L_{n+1}^{\Delta}=-\sum_{i=1}^{d} \alpha_{i} B\left(t_{n}, T_{i}\right)\left(Z_{n, i} \Delta t-\left(T_{i}-t_{n+1}\right) X_{n+1, i}\right)
\end{gathered}
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\begin{gathered}
\Lambda_{[n]}(x)=-\sum_{i=1}^{d} \alpha_{i} B\left(t_{n}, T_{i}\right)\left(\exp \left\{Z_{n, i} \Delta t-\left(T_{i}-t_{n+1}\right) x_{i}\right\}-1\right) \\
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Example: A currency forward portfolio
The party who buys the foreign currency holds a long position. The party who sells holds a short position.
A long position over $(\bar{V})$ units of a FX forward with maturity $T$
a long position over $\bar{V}$ units of a foreign zero-coupon bond (ZCB) with maturity $T$ and a short position over $\bar{e} \bar{V}$ units of a domestic zero-coupon bond with maturity $T$.

## A currency forward portfolio (contd.)

Assumptions:
Euro investor holds a long position of a USD/EUR forward over $\bar{V}$ USD. Let $B^{f}(t, T)\left(B^{d}(t, T)\right)$ be the price of a USD based (EUR-based) ZCB. Let $e(t)$ be the spot exchange rate for USD/EUR.

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Value of the long position of the FX forward at time $T$ : $V_{T}=\bar{V}(e(T)-\bar{e})$.

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The short position of the domestic ZCB can be handled as in the case of a bond portfolio (previous example).

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Value of the long position (in Euro): $V_{n}=\bar{V} \exp \left\{Z_{n, 1}-\left(T-t_{n}\right) Z_{n, 2}\right\}$

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The short position of the domestic ZCB can be handled as in the case of a bond portfolio (previous example).
Consider the long losition in the foreign ZCB. Risk factors: $Z_{n}=\left(\ln e\left(t_{n}\right), y^{f}\left(t_{n}, T\right)\right)^{T}$
Value of the long position (in Euro): $V_{n}=\bar{V} \exp \left\{Z_{n, 1}-\left(T-t_{n}\right) Z_{n, 2}\right\}$
The linearized loss: $L_{n+1}^{\Delta}=-V_{n}\left(Z_{n, 2} \Delta t+X_{n+1,1}-\left(T-t_{n+1}\right) X_{n+1,2}\right)$ where $X_{n+1,1}:=\ln e\left(t_{n+1}\right)-\ln e\left(t_{n}\right)$ und
$X_{n+1,2}:=y^{f}\left(t_{n+1}, T\right)-y^{f}\left(t_{n}, T\right)$

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The greeks: $C_{t}$ - theta, $C_{S}$ - delta, $C_{r}$ - rho, $C_{\sigma}$ - Vega

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Portfolio value at time $t_{n}: V_{n}=f\left(t_{n}, Z_{n}\right)$,
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Portfolio risk:
$\Psi[\chi, w]=\max \left\{w_{1} I_{[n]}\left(X_{1}\right), w_{2} I_{[n]}\left(X_{2}\right), \ldots, w_{N} I_{[n]}\left(X_{N}\right)\right\}$

## Example: SPAN rules applied at CME (see Artzner et al., 1999)

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Scenarios $i, 1 \leq i \leq 14$ :

| Scenarios 1 to 8 |  | Scenarios 9 to 14 |  |
| :--- | :--- | :--- | :--- |
| Volatility | Price of the future | Volatility | Price of the future |
| $\nearrow$ | $\nearrow \frac{1}{3} *$ Range | $\nearrow$ | $\searrow \frac{1}{3} *$ Range |
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Scenarios $i, i=15,16$ represent an extreme increase or decrease of the future price, respectively. The weights are $w_{i}=1$, for $i \in\{1,2, \ldots, 14\}$, and $w_{i}=0.35$, for $i \in\{15,16\}$.

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An appropriate model (zB. Black-Scholes) is used to generate the option prices in the different scenarios.

- Risk measures based on the loss distribution

Let $F_{L}:=F_{L_{n+1}}$ be the loss distribution of $L_{n+1}$.
The parameters of $F_{L}$ will be estimated in terms of historical data, either directly or in terms of risk factors.

1. The standard deviation $\operatorname{std}(L):=\sqrt{\sigma^{2}\left(F_{L}\right)}$

It is used frequently in portfolio theory.
Disadvantages:

- STD exists only for distributions with $E\left(F_{L}^{2}\right)<\infty$, not applicable to leptocurtic ("fat tailed") loss distributions;
- gains and losses equally influence the STD.


## Example

$L_{1} \sim N(0,2), L_{2} \sim t_{4}$ (Student's $t$-distribution with $m=4$ degrees of freedom)
$\sigma^{2}\left(L_{1}\right)=2$ and $\sigma^{2}\left(L_{2}\right)=\frac{m}{m-2}=2$ hold
However the probability of losses is much larger for $L_{2}$ than for $L_{1}$.
Plot the logarithm of the quotient $\ln \left[P\left(L_{2}>x\right) / P\left(L_{1}>x\right)\right]$ !
2. Value at Risk $\left(\operatorname{Va} R_{\alpha}(L)\right)$

Definition: Let $L$ be the loss distribution with distribution function $F_{L}$. Let $\alpha \in(0,1)$ be a given confindence level.
$\operatorname{Va}_{\mathrm{a}} R_{\alpha}(L)$ is the smallest number $I$, such that $P(L>I) \leq 1-\alpha$ holds.
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Notice that $\inf \emptyset=\infty$.
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Notice that $\inf \emptyset=\infty$.
If $F$ is strictly monotone increasing, then $F^{-1}=F^{\leftarrow}$ holds.
Exercise: Compute $F^{\leftarrow}$ for $F:[0,+\infty) \rightarrow[0,1]$ with

$$
F(x)= \begin{cases}1 / 2 & 0 \leq x<1 \\ 1 & 1 \leq x\end{cases}
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## Value at Risk (contd.)

Definition: Let $F: \mathbb{R} \rightarrow \mathbb{R}$ be a (monotone increasing) distribution function and $q_{\alpha}(F):=\inf \{x \in \mathbb{R}: F(x) \geq \alpha\}$ be $\alpha$-quantile of $F$.

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Example: Let $L \sim N\left(\mu, \sigma^{2}\right)$.
Then $\operatorname{Va}_{\alpha} R_{\alpha}(L)=\mu+\sigma q_{\alpha}(\Phi)=\mu+\sigma \Phi^{-1}(\alpha)$ holds, where $\Phi$ is the distribution function of a random variable $X \sim N(0,1)$.

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Exercise: Consider a portfolio consisting of 5 pieces of an asset $A$. The today's price of $A$ is $S_{0}=100$. The daily logarithmic returns are i.i.d.: $X_{1}=\ln \frac{S_{1}}{S_{0}}, X_{2}=\ln \frac{S_{2}}{S_{1}}, \ldots \sim N(0,0.01)$. Let $L_{1}$ be the 1-day portfolio loss in the time interval (today, tomorrow).
(a) Compute $V_{a} R_{0.99}\left(L_{1}\right)$.
(b) Compute $\operatorname{Va} R_{0.99}\left(L_{100}\right)$ and $\operatorname{Va} R_{0.99}\left(L_{100}\right)$, where $L_{100}$ is the 100-day portfolio loss over a horizon of 100 days starting with today. $L_{100}^{\Delta}$ is the linearization of the above mentioned 100-day PF-portfolio loss.
Hint: For $Z \sim N(0,1)$ use the equality $F_{Z}^{-1}(0.99) \approx 2.3$.
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A disadvantage of VaR: It tells nothing about the amount of loss in the case that a large loss $L \geq \operatorname{Va}_{\alpha}(L)$ happens.
Definition: Let $\alpha$ be a given confidence level and $L$ a continuous loss distribution with distribution function $F_{L}$. $C V_{a} R_{\alpha}(L):=E S_{\alpha}(L)=E\left(L \mid L \geq V_{a} R_{\alpha}(L)\right)$.
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## If $F_{L}$ is continuous:

$C \operatorname{VaR}_{\alpha}(L)=E\left(L \mid L \geq \operatorname{Va} R_{\alpha}(L)\right)=\frac{E\left(\left.L\right|_{\left.q_{\alpha}(L), \infty\right)}(L)\right)}{P\left(L \geq q_{\alpha}(L)\right)}=$ $\frac{1}{1-\alpha} E\left(L L_{\left[q_{\alpha}(L), \infty\right)}\right)=\frac{1}{1-\alpha} \int_{q_{\alpha}(L)}^{+\infty} l d F_{L}(I)$
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If $F_{L}$ is discrete the generalized $C V a R$ is defined as follows:
$G C V_{a} R_{\alpha}(L):=\frac{1}{1-\alpha}\left[E\left(L I_{\left[q_{\alpha}(L), \infty\right)}\right)+q_{\alpha}\left(1-\alpha-P\left(L>q_{\alpha}(L)\right)\right)\right]$
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## If $F_{L}$ is continuous:

$C \operatorname{VaR}_{\alpha}(L)=E\left(L \mid L \geq \operatorname{Va}_{\alpha}(L)\right)=\frac{E\left(\left.L\right|_{\left.\text {Iq }_{\alpha}(L), \infty\right)}(L)\right)}{P\left(L \geq q_{\alpha}(L)\right)}=$ $\frac{1}{1-\alpha} E\left(L L_{\left[q_{\alpha}(L), \infty\right)}\right)=\frac{1}{1-\alpha} \int_{q_{\alpha}(L)}^{+\infty} I d F_{L}(I)$
$I_{A}$ is the indicator function of the set $A: I_{A}(x)= \begin{cases}1 & x \in A \\ 0 & x \notin A\end{cases}$
If $F_{L}$ is discrete the generalized $C V a R$ is defined as follows:
$G C V a R_{\alpha}(L):=\frac{1}{1-\alpha}\left[E\left(L I_{\left[q_{\alpha}(L), \infty\right)}\right)+q_{\alpha}\left(1-\alpha-P\left(L>q_{\alpha}(L)\right)\right)\right]$
Lemma Let $\alpha$ be a given confidence level and $L$ a continuous loss function with distribution $F_{L}$.
Then $C V_{a} R_{\alpha}(L)=\frac{1}{1-\alpha} \int_{\alpha}^{1} V_{a} R_{p}(L) d p$ holds.


[^0]:    $1_{\text {see http://www.bis.org }}$

