### **Risk and Management: Goals and Perspective**

### Etymology: Risicare

**Risk** (Oxford English Dictionary): (Exposure to) the possibility of loss, injury, or other adverse or unwelcome circumstance; a chance or situation involving such a possibility.

Finance: The possibility that an actual return on an investment will be lower than the expected return.

**Risk management:** is the identification, assessment, and prioritization of risks followed by coordinated and economical application of resources to minimize, monitor, and control the probability and/or impact of unfortunate events or to maximize the realization of opportunities. Risk management's objective is to assure uncertainty does not deflect the endeavor from the business goals.

# **Risk and Management: Goals and Perspective**

### Subject of risk managment:

- Identification of risk sources (determination of exposure)
- Assessment of risk dependencies
- Measurement of risk
- Handling with risk
- Control and supervision of risk
- Monitoring and early detection of risk
- Development of a well structured risk management system

# **Risk and Management: Goals and Perspective**

Main questions addressed by strategic risk managment:

- Which are the strategic risks?
- Which risks should be carried by the company?
- Which instruments should be used to control risk?
- What resources are needed to cover for risk?
- What are the risk adjusted measures of success used as steering mechanisms?

Start capital  $V_0 = 100$ Game: lose or gain  $\in$  50 with probability 1/2, respectively.

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# Types of risk

For an organization risk arises through events or activities which could prevent the organization from fulfilling its goals and executing its strategies.

Financial risk:

- Market risk
- Credit risk
- Operational risk
- Liquidity risk, legal (judicial) risk, reputational risk

The goal is to estimate these risks as precisely as possible, ideally based on the loss distribution (LD).

# **Regulation and supervision**

1974: Establishment of Basel Committee on Banking Supervision (BCBS).

*Risk capital* depending on GD/LD.

Suggestions and guidelines on the requirements and methods used to *compute the risk capital*. Aims at *internationally accepted standards* for the computation of the risk capital and *statutory dispositions* based on those standards.

*Control* by the supervision agency.

- 1988 Basel I: International minimum capital requirements especially with respect to (w.r.t.) credit risk.
- 1996 Standardised models are formulated for the assessment of market risk with an option to use value at risk (VaR) models in larger banks
- 2007 Basel II: minimum capital requirements w.r.t. credit risk, market risk and operational risk, procedure of control by supervision agencies, market discipline<sup>1</sup>.
- 2010 BASEL III Improvement and further development of BASEL II w.r.t. applicability, operational riskr und liquidity risk

see http://www.bis.org

#### Loss operators

V(t) - Value of portfolio at time tTime unit  $\Delta t$ Loss in time interval  $[t, t + \Delta t]$ :  $L_{[t,t+\Delta t]} := -(V(t + \Delta t) - V(t))$ Discretisation of time:  $t_n := n\Delta t$ , n = 0, 1, 2, ...

$$L_{n+1} := L_{[t_n, t_{n+1}]} = -(V_{n+1} - V_n), \text{ where } V_n := V(n\Delta t)$$

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#### Example: An asset portfolio

The portfolio consists of  $\alpha_i$  units of asset  $A_i$  with price  $S_{n,i}$  at time  $t_n$ , i = 1, 2, ..., d.

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Let  $Z_{n,i} := \ln S_{n,i}, X_{n+1,i} := \ln S_{n+1,i} - \ln S_{n,i}$ Let  $w_{n,i} := \alpha_i S_{n,i} / V_n, i = 1, 2, ..., d$ , be the relative portfolio weights.

# Loss operator of an asset portfolio (cont.)

The following holds:

$$L_{n+1} := -\sum_{i=1}^{d} \alpha_i S_{n,i} \left( \exp\{X_{n+1,i}\} - 1 \right) = -V_n \sum_{i=1}^{d} w_{n,i} \left( \exp\{X_{n+1,i}\} - 1 \right) =: I_n(X_{n+1})$$

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Linearisation  $e^x = 1 + x + o(x^2) \sim 1 + x$  implies

$$L_{n+1}^{\Delta} = -V_n \sum_{i=1}^{d} w_{n,i} X_{n+1,i} =: I_n^{\Delta}(X_{n+1}),$$

where  $L_{n+1}$  ( $L_{n+1}^{\Delta}$ ) is the (linearised) loss function and  $I_n$  ( $I_n^{\Delta}$ ) is the (linearised) loss operator.

# The general case

Let  $V_n = f(t_n, Z_n)$  and  $Z_n = (Z_{n,1}, \ldots, Z_{n,d})$ , where  $Z_n$  is a vector of risk factors

Risk factor changes: 
$$X_{n+1} := Z_{n+1} - Z_n$$
  
 $L_{n+1} = -\left(f(t_{n+1}, Z_n + X_{n+1}) - f(t_n, Z_n)\right) =: I_n(X_{n+1})$ , where  
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The linearised loss:

$$L_{n+1}^{\Delta} = -\left(f_t(t_n, Z_n)\Delta t + \sum_{i=1}^d f_{z_i}(t_n, Z_n)X_{n+1,i}\right),$$
  
where  $f_t$  and  $f_{z_i}$  are the partial derivatives of  $f$ .

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**Definition:** A currency forward or an FX forward (FXF) is a contract between two parties to buy/sell an amount  $\overline{V}$  of foreign currency at a future time T for a specified exchange rate  $\overline{e}$ . The party who is going to buy the foreign currency is said to hold a long position and the party who will sell holds a short position.

Let B(t, T) be the price of the ZCB with maturity T at time t < T. The *continuously compounded yield*,  $y(t, T) := -\frac{1}{T-t} \ln B(t, T)$ , would represent the continuous interest rate which was dealt with at time t as being constant for the whole interval [t, T].

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$$I_{[n]}(x) = -\sum_{i=1}^{d} \alpha_i B(t_n, T_i) \left( \exp\{Z_{n,i} \Delta t - (T_i - t_{n+1}) x_i\} - 1 \right)$$

$$L_{n+1}^{\Delta} = -\sum_{i=1}^{d} \alpha_i B(t_n, T_i) \left( Z_{n,i} \Delta t - (T_i - t_{n+1}) X_{n+1,i} \right)$$

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Example: A currency forward portfolio

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Example: A currency forward portfolio

The party who buys the foreign currency holds a *long position*. The party who sells holds a *short position*.

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<u>A long position</u> over  $(\overline{V})$  units of a <u>FX forward</u> with maturity T<u>a long position</u> over  $\overline{V}$  units of a foreign zero-coupon bond (ZCB) with maturity T and <u>a short position</u> over  $\overline{eV}$  units of a domestic zero-coupon

bond with maturity T.

Assumptions:

Euro investor holds a long position of a USD/EUR forward over  $\overline{V}$  USD. Let  $B^{f}(t, T)$  ( $B^{d}(t, T)$ ) be the price of a USD based (EUR-based) ZCB. Let e(t) be the spot exchange rate for USD/EUR.

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Consider the long losition in the foreign ZCB. Risk factors:  $Z_n = (\ln e(t_n), y^f(t_n, T))^T$ Value of the long position (in Euro):  $V_n = \overline{V} \exp\{Z_{n,1} - (T - t_n)Z_{n,2}\}$ 

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Consider an ECO over an asset S with execution date T, price  $S_T$  at time T and strike price K.

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The linearized loss:  $L_{n+1}^{\Delta} = -(C_t \Delta t + C_S S_n X_{n+1,1} + C_r X_{n+1,2} + C_{\sigma} X_{n+1,3})$ The greeks:  $C_t$  - theta,  $C_S$  - delta,  $C_r$  - rho,  $C_{\sigma}$  - Vega

## Purpose of the risk management:

- Determination of the minimum regulatory capital:
  - i.e. the capital, needed to cover possible losses.

#### As a management tool:

to determine the limits of the amount of risk a unit within the company may take

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Notational amount: weighted sum of notational values of individual securities weighted by a prespecified factor for each asset class

e.g. in Basel I (1998): Cooke Ratio=  $\frac{\text{regulatory capital}}{\text{risk-weighted sum}} \ge 8\%$ Gewicht :=  $\begin{cases} 0\% & \text{for claims on }_{B^{-}} \\ 20\% & \text{claims on banks} \\ 50\% & \text{claims on individual investors with mortgage securities} \\ 100\% & \text{claims on the private sector} \end{cases}$ 

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Disadvantages: no difference between long and short positions, diversification effects are not condidered

Portfolio value at time  $t_n$ :  $V_n = f(t_n, Z_n)$ ,  $Z_n$  ist a vector of d risk factors Sensitivity coefficients:  $f_{z_i} = \frac{\delta f}{\delta z_i}(t_n, Z_n)$ ,  $1 \le i \le d$ Example: "The Greeks" of a portfolio are the sensitivity coefficients

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Let  $\chi = \{X_1, X_2, \dots, X_N\}$  be the set of scenarios and  $l_{[n]}(\cdot)$  the portfolio loss operator.

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Portfolio risk:

$$\Psi[\chi, w] = \max\{w_1 l_{[n]}(X_1), w_2 l_{[n]}(X_2), \dots, w_N l_{[n]}(X_N)\}$$

A portfolio consists of many units of a certain future contract and many *put* and *call options* on the same contract with the same maturity.

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Scenarios *i*,  $1 \le i \le 14$ :

Scenarios 1 to 8		Scenarios 9 to 14	
Volatility	Price of the future	Volatility	Price of the future
$\overline{\mathbf{x}}$	$ \xrightarrow{7} \frac{1}{3} * Range  \xrightarrow{7} \frac{1}{3} * Range  \xrightarrow{7} \frac{3}{3} * Range   $	$\nearrow$	$\begin{array}{c} \begin{array}{c} & \frac{1}{3} * Range \\ & \frac{2}{3} * Range \\ & \frac{3}{3} * Range \end{array} \end{array}$

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Scenarios *i*, *i* = 15, 16 represent an extreme increase or decrease of the future price, respectively. The weights are  $w_i = 1$ , for  $i \in \{1, 2, ..., 14\}$ , and  $w_i = 0.35$ , for  $i \in \{15, 16\}$ .

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An appropriate model (zB. Black-Scholes) is used to generate the option prices in the different scenarios.

#### Risk measures based on the loss distribution

Let  $F_L := F_{L_{n+1}}$  be the loss distribution of  $L_{n+1}$ . The parameters of  $F_L$  will be estimated in terms of historical data, either directly or bin terms of risk factors.

1. The standard deviation  $std(L) := \sqrt{\sigma^2(F_L)}$ It is used frequently in portfolio theory.

Disadvantages:

- STD exists only for distributions with E(F<sup>2</sup><sub>L</sub>) < ∞, not applicable to leptocurtic ("fat tailed") loss distributions;</p>
- gains and losses equally influence the STD.

#### Example

 $L_1 \sim N(0,2)$ ,  $L_2 \sim t_4$  (Student's distribution with m = 4 degrees of freedom)  $\sigma^2(L_1) = 2$  and  $\sigma^2(L_2) = \frac{m}{m-2} = 2$  hold However the probability of losses is much larger for  $L_2$  than for  $L_1$ .

Plot the logarithm of the quotient  $\ln[P(L_2 > x)/P(L_1 > x)]!$ 

**Definition:** Let *L* be the loss distribution and  $\alpha \in (0, 1)$  a given confindence level.

 $VaR_{\alpha}(L)$  is the smallest number *I*, such that  $P(L > I) \leq 1 - \alpha$  holds.

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BIS (Bank of International Settlements) suggests  $VaR_{0.99}(L)$  over a horizon of 10 days as a measure for the market risk of a portfolio.

**Definition:** Let  $F: A \to B$  be an increasing function. The function  $F^{\leftarrow}: B \to A \cup \{-\infty, +\infty\}, y \mapsto \inf\{x \in \mathbb{R}: F(x) \ge y\}$  is called *generalized inverse function* of F.

Notice that  $\inf \emptyset = \infty$ .

**Definition:** Let *L* be the loss distribution and  $\alpha \in (0, 1)$  a given confindence level.

 $VaR_{\alpha}(L)$  is the smallest number *I*, such that  $P(L > I) \leq 1 - \alpha$  holds.

$$VaR_{\alpha}(L) = \inf\{I \in \mathbb{R} : P(L > I) \le 1 - \alpha\} = \inf\{I \in \mathbb{R} : 1 - F_{L}(I) \le 1 - \alpha\} = \inf\{I \in \mathbb{R} : F_{L}(I) \ge \alpha\}$$

BIS (Bank of International Settlements) suggests  $VaR_{0.99}(L)$  over a horizon of 10 days as a measure for the market risk of a portfolio.

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If *F* is strictly monotone increasing, then  $F^{-1} = F^{\leftarrow}$  holds. **Exercise:** Compute  $F^{\leftarrow}$  for  $F: [0, +\infty) \rightarrow [0, 1]$  with

$$F(x) = \begin{cases} 1/2 & 0 \le x < 1 \\ 1 & 1 \le x \end{cases}$$

**Definition:** Let  $F : \mathbb{R} \to \mathbb{R}$  be a (monotone increasing) distribution function and  $q_{\alpha}(F) := \inf\{x \in \mathbb{R} : F(x) \ge \alpha\}$  be  $\alpha$ -quantile of F.

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**Example:** Let  $L \sim N(\mu, \sigma^2)$ . Then  $VaR_{\alpha}(L) = \mu + \sigma q_{\alpha}(\Phi) = \mu + \sigma \Phi^{-1}(\alpha)$  holds, where  $\Phi$  is the distribution function of a random variable  $X \sim N(0, 1)$ .

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**Exercise:** Consider a portfolio consisting of 5 pieces of an asset *A*. The today's price of *A* is  $S_0 = 100$ . The daily logarithmic returns are i.i.d.:  $X_1 = \ln \frac{S_1}{S_0}, X_2 = \ln \frac{S_2}{S_1}, \ldots \sim N(0, 0.01)$ . Let  $L_1$  be the 1-day portfolio loss in the time interval (today, tomorrow).

- (a) Compute  $VaR_{0.99}(L_1)$ .
- (b) Compute  $VaR_{0.99}(L_{100})$  and  $VaR_{0.99}(L_{100}^{\Delta})$ , where  $L_{100}$  is the 100-day portfolio loss over a horizon of 100 days starting with today.  $L_{100}^{\Delta}$  is the linearization of the above mentioned 100-day PF-portfolio loss.

Hint: For  $Z \sim N(0,1)$  use the equality  $F_Z^{-1}(0.99) \approx 2.3$ 

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A disadvantage of VaR: It tells nothing about the amount of loss in the case that a large loss  $L \ge VaR_{\alpha}(L)$  happens.

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#### If $F_L$ is continuous:

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 $I_A$  is the indicator function of the set A:  $I_A(x) = \begin{cases} 1 & x \in A \\ 0 & x \notin A \end{cases}$ 

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**Lemma** Let  $\alpha$  be a given confidence level and L a continuous loss function with distribution  $F_L$ . Then  $CVaR_{\alpha}(L) = \frac{1}{1-\alpha} \int_{\alpha}^{1} VaR_p(L)dp$  holds.

# Conditional Value at Risk (contd.) Example 1:

(a) Let  $L \sim Exp(\lambda)$ . Compute  $CVaR_{\alpha}(L)$ .

(b) Let the distribution function  $F_L$  of the loss function L be given as follows :  $F_L(x) = 1 - (1 + \gamma x)^{-1/\gamma}$  for  $x \ge 0$  and  $\gamma \in (0, 1)$ . Compute  $CVaR_{\alpha}(L)$ .

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#### Example 2:

Let  $L \sim N(0, 1)$ . Let  $\phi$  und  $\Phi$  be the density and the distribution function of L, respectively. Show that  $CVaR_{\alpha}(L) = \frac{\phi(\Phi^{-1}(\alpha))}{1-\alpha}$  holds. Let  $L' \sim N(\mu, \sigma^2)$ . Show that  $CVaR_{\alpha}(L') = \mu + \sigma \frac{\phi(\Phi^{-1}(\alpha))}{1-\alpha}$  holds.

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Let the loss L be distributed according to the Student's t-distribution with  $\nu>1$  degrees of freedom. The density of L is

$$g_{
u}(x) = rac{\Gamma((
u+1)/2)}{\sqrt{
u\pi}\Gamma(
u/2)} \left(1 + rac{x^2}{
u}
ight)^{-(
u+1)/2}$$

Show that  $CVaR_{\alpha}(L) = \frac{g_{\nu}(t_{\nu}^{-1}(\alpha))}{1-\alpha} \left(\frac{\nu+(t_{\nu}^{-1}(a))^2}{\nu-1}\right)$ , where  $t_{\nu}$  is the distribution function of L.